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Truchester Page			Manc		Essex . 2019 O	-			District		
Revenue	2014-2015 Actual	2015 - 2016 Actual	% Increase	2016-2017 Budget	2016-2017 Actual	% Increase	2017-2018 Budget	% Inc. vs. Prior Budget	2018-2019 Budget	\$ Increase vs. Prior Budget	% Inc. vs. Prior Budget
Chapter 70 Aid	\$2,813,718	\$2,850,168	1.3%	\$2,850,168	\$2,926,988	2.7%	\$2,926,838	2.7%	\$2,970,741	\$43,903	1.5%
Regional School Transportation	\$126,305	\$154,108	22.0%	\$96,000	\$141,729	-8.0%	\$125,000	30.2%	\$130,000	\$5,000	4.0%
(Less: School Choice Sending)	(\$58,402)	(\$67,361)	15.3%	(\$60,000)	(\$51,738)	-23.2%	(\$60,000)	0.0%	(\$55,000)	\$5,000	-8.3%
Total State Aid	\$2,881,621	\$2,936,915	1.9%	\$2,886,168	\$3,016,979	2.7%	\$2,991,838	3.7%	\$3,045,741	\$53,903	1.8%
Medicaid Reimbursement	\$39,435	\$46,902	18.9%	\$20,000	\$57,057	21.7%	\$35,000	75.0%	\$50,000	\$15,000	42.9%
Earnings on Investments	\$6,795	\$13,491	98.5%	\$5,000	\$15,309	13.5%	\$5,000	0.0%	\$12,000	\$7,000	140.0%
Other Miscellaneous	\$36,955	\$29,963	-18.9%	\$28,000	\$27,393	-8.6%	\$28,000	0.0%	\$25,000	(\$3,000)	-10.7%
Total Miscellaneous Income	\$83,184	\$90,356	8.6%	\$53,000	\$99,759	10.4%	\$68,000	28.3%	\$87,000	\$19,000	27.9%
Excess & Deficiency Funds	\$200,000		-100.0%	\$0	\$0		\$0		\$0	\$0	0.0%
Total Revenue Before Assessments	\$3,164,805	\$3,027,271	-4.3%	\$2,939,168	\$3,116,738	3.0%	\$3,059,838	4.1%	\$3,132,741	\$72,903	2.4%
Manchester (Operating Budget)	\$11,756,951	\$12,849,743	9.29%	\$13,320,239	\$13.320.239	3.66%	\$13,769,595	3.37%	\$14,271,728	\$502.133	3.65%
Essex (Operating Budget)	\$6,665,060	\$7,228,425	8.45%	\$7,423,549	\$7,423,549		\$7,637,411	2.88%	\$7,839,438	\$202,028	2.65%
Town Assessments	\$18,422,011	\$20,078,169	8.99%	\$20,743,788	\$20,743,788	3.32%	\$21,407,006	3.20%	\$22,111,166	\$704,161	3.29%
TOTAL GENERAL FUND REVENUE	\$21,586,816	\$23,105,440	7.03%	\$23,682,956	\$23,860,526	3.27%	\$24,466,844	3.31%	\$25,243,907	\$777,063	3.18%
(Less: Contribution to Stabilization Fund)	\$0	¢0,		\$0	\$0		\$0		\$0	\$0	NM
(Less: Contribution to Stabilization Fund) (Less: Contribution to Transportation Stabilization*)	\$0 (\$30,305)	\$0 (\$58,108)		\$0 \$0	<sub>40</sub> (\$45,729)		\$0 \$0		\$0 \$0	\$0 \$0	NM
(Less: Contribution to Memorial Feasibility)	(\$30,303) \$0	(\$200,000)		\$0 \$0	(\$45,729)		\$0 \$0		\$0 \$0	\$0 \$0	NM
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Available General Fund Resources	\$21,556,511	\$22,847,332	5.99%	\$23,682,956	\$23,814,797	4.23%	\$24,466,844	3.31%	\$25,243,907	\$777,063	3.18%
Total Operating Budget (Historical Format)	\$21,648,478	\$22,822,815	5.42%	\$24,013,410	\$23,705,926	3.87%	\$24,896,727	3.68%	\$25,618,907	\$722,180	2.90%
(Less: School Choice)	(\$150,000)	(\$340,946)		(\$325,000)	(\$325,000)		(\$430,000)		(\$375,000)	\$55,000	
General Fund Operating Budget (Restated)**	\$21,498,478	\$22,481,869	4.57%	\$23,688,410	\$23,380,926	4.00%	\$24,466,727	3.29%	\$25,243,907	\$777,180	3.18%

Per DESE guidelines, Transportation Aid in excess of budget may be held in reserve for one year only, and must be spent in the subsequent fiscal year. \*\*MERSD Budget reformatted (including prior periods) to show School Choice activity separately from General Fund, in accordance with DESE guidelines



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DOE Account Code	Budget Summary	Expended 2014-2015	2015-2016 Staffing Level	Expended 2015-2016	2016-2017 Staffing Level	2016-2017 Budget	2016-2017 Expended	2017-2018 Staffing Level	2017 - 2018 Budget	2018-2019 Staffing Level	2018-2019 Budget	% Increase vs. Prior Budget
	SALARIES - STAFF											
1210	Superintendent's Office	\$208,359	1.5	\$212,345	1.5	\$225,214	\$218,643	1.5	\$231,515	1.5	\$230,946	-0.2%
1410	Business Office	\$325,854	4.2	\$334,531	4.2	\$345,310	\$335,335	4.2	\$353,943	4.2	\$380,103	7.4%
1450	District Technology	\$196,820	2.2	\$201,138	2.2	\$202,688	\$205,688	2.2	\$207,748	2.2	\$211,897	2.0%
2110	Student Services Office	\$215,026	2.5	\$218,791	2.5	\$224,187	\$224,223	2.5	\$229,792	2.5	\$234,358	2.0%
2110	Curriculum Director	\$96,807	0.8	\$101,090	0.8	\$102,000	\$102,000	0.8	\$104,520	0.8	\$106,586	2.0%
2210	Principals/Asst. Principals	\$554,363	5.0	\$563,781	4.5	\$538,235	\$540,323	5.1	\$608,117	5.1	\$620,159	2.0%
2210	School Secretaries	\$242,405	5.0	\$245,479	5.0	\$250,571	\$251,102	5.0	\$256,772	5.0	\$261,857	2.0%
2300	Dept. Heads/Team/Curr. Leaders/PDC	\$101,258		\$103,405		\$116,036	\$118,511		\$118,647		\$120,426	1.5%
2305	Classroom Teachers	\$7,224,069	101.7	\$7,652,683	101.9	\$7,980,867	\$7,762,820	100.0	\$8,039,769	100.0	\$8,346,861	3.8%
2310	Special Ed Teachers*	\$1,733,456	23.9	\$1,771,448	25.3	\$1,887,673	\$1,926,390	27.9	+ , , -		\$2,476,327	13.3%
	Special Ed Team Chairs	\$175,129	2.0	\$189,038	2.0	\$184,126	\$184,126	2.0	+ ,	2.0	\$191,093	
	Substitute Teachers	\$172,223		\$179,747		\$180,000	\$326,588		\$161,000		\$161,000	0.0%
	Teaching Assistants*	\$832,098	30.5	\$769,751	34.8	\$884,670		31.9	+ ,		\$651,258	
	Library/Media Coordinators	\$205,361	2.4	\$202,568		\$210,339	\$189,612	2.0	· · · /· ·		\$186,678	2.9%
	SPED,LEP, H&H Tutors	\$88,204		\$129,940		\$135,446	\$161,843		\$168,846		\$165,082	
	Guidance/Adj. Counselors	\$468,242	6.2	\$512,971	7.4	\$636,378	\$633,647	7.8		-	\$693,789	2.8%
	Psychologists	\$226,839	2.0	\$234,658	2.0	\$245,783	\$245,783	2.0			\$265,380	4.4%
	Nurses	\$250,801	3.0	\$263,531	3.0	\$258,041	\$260,147	3.0	* - /	3.0	\$271,578	0.3%
	Transportation/Traffic/Emergency/Title IX	\$6,700		\$5,000		\$9,677	\$5,000		\$9,500		\$5,000	-47.4%
	Cafeteria/Recess Aides	\$53,203		\$45,059		\$47,609	\$66,027		\$48,800	-	\$54,549	11.8%
	Athletics (Office & Coaching Stipends)	\$316,216	1.5	\$261,598	1.5	\$321,352	\$309,307	1.5	* - ,	1.5	\$323,918	-0.3%
	Student Activity Stipends	\$116,147		\$120,810		\$118,551	\$128,656		\$121,218		\$123,036	1.5%
-	Custodians	\$282,112	3.5	\$197,901	3.5	\$229,551	\$220,670	2.5			\$167,139	-14.0%
	Facilities Department	\$73,824	2.0	\$141,638	2.0	\$159,119	\$159,119	2.0	+ ,	2.0	\$165,594	1.5%
	Negotiations, Longevity, Expanded Effort**	\$103,212		\$111,904		\$120,000	\$112,264		\$125,500		(\$297,099)	-336.7%
	Subtotal SALARIES	\$14,268,727	199.9	\$14,770,807	206.5	\$15,613,424	\$15,596,607	203.9	\$16,054,042	198.8	\$16,117,516	0.4%

\*Assumes 2.6 Special Ed Teachers moved from IDEA grant to Budget to save fringe. Offset by 7.8 TA moving from Budget to grant. Total savings = \$17,500

\*\*FY19 reduction of \$297K held in Expanded Effort line pending final School Committee approval of individual cuts



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DOE Account Code	Budget Summary	Expended 2014-2015	% Increase	Expended 2015-2016	% Increase	2016-2017 Budget	2016-2017 Expended	% Increase vs. Prior Budget	2017 - 2018 Budget	% Increase vs. Prior Budget	2018-2019 Budget	% Increase vs. Prior Budget
	OPERATING EXPENSES											
	District Admin. Expenses	\$190,383	-26.9%	\$236,160	24.0%	\$255,583	\$251,923	-17.4%	\$277,191	8.5%	\$266,533	-3.8%
	Bldg. Instr.Supplies/Equip	\$300,842	-20.9%	\$329.304	9.5%	\$255,585	\$306,253	-17.4%		-6.2%		-3.8%
	SPED Admin. Expenses	\$20,345	-56.1%	\$329,304 \$20,073	-1.3%	\$28,500	\$58,405	-24.6%	+ - ,	-0.2%		10.7%
	Bldg. Admin. Expenses	\$38,412	-21.7%	\$20,073 \$39,156	-1.3%	\$28,500 \$45,600	\$38,403 \$45,968	-24.0%	• • •	-1.8%		0.0%
	SPED Contracted Services	\$189,456	3.0%	\$310,584	63.9%	\$230,000	\$217,034	-22.8%	+ ,	-7.0%		15.4%
	Professional Development	\$49.074	-3.9%	\$51.666	5.3%	\$50,500	\$100,608	8.0%		0.0%	\$300,000 \$46.500	-7.9%
	New Curriculum Materials	\$32,008	-62.2%	\$85,268	166.4%	\$50,500 \$61,000	\$15,133	-7.5%	+ ,		+ -)	48.8%
	Instructional Technology**	\$219,496	83.9%	\$203,621	-7.2%	\$236,267	\$273,912	-7.3%		-32.0%	\$236,267	40.0%
	Health Expenses	\$7,515	3.5%	\$7.511	-0.1%	\$7,800	\$6,798	-11.4%	+ , -	-16.0%		0.0%
	Transportation/Traffic	\$321,833	-0.5%	\$300.106	-6.8%	\$367,000	\$269,409	4.6%	+ - /	-12.8%	\$360.264	12.6%
	SPED Transportation	\$284,440	-2.0%	\$246,579	-13.3%	\$300,000	\$224,013	18.8%		-3.3%	+, -	50.6%
	Athletics/Student Activities	\$77,052	-0.5%	\$75.819	-1.6%	\$86,500	\$72,553	-4.2%		20.2%		-17.3%
	Utilities	\$482.819	6.7%	\$456.717	-5.4%	\$541,500	\$489,905	11.5%		-2.8%		-1.9%
	Custodial Supplies	\$45,977	-33.9%	\$47.720	3.8%	\$55,977	\$80,274	5.7%		-10.7%	\$57,500	15.0%
	Maintenance	\$677.013	52.4%	\$511.967	-24.4%	\$592,600	\$528,798	2.9%	+ ,	5.3%	\$594.000	-4.8%
	Insurance & Other Benefits	\$3,557,321	1.0%	\$3,812,589	7.2%	\$4,304,321	\$4,130,838	1.8%	+	13.2%	+	11.6%
7000	Facility Capital Expense	\$59,531	-57.5%	\$396,476	566.0%	\$104,000	\$162,258	-8.9%		-37.5%		0.0%
	SPED Tuition-Out/Summer	\$826,235	10.2%	\$920,693	11.4%	\$786,983	\$875,237	-13.3%		-8.1%		-13.1%
	Subtotal OPERATIONS	\$7,379,750	2.9%	\$8,052,009	9.1%	\$8,399,986	\$8,109,319	-0.3%	\$8,842,685	5.3%	\$9,501,391	7.4%
	TOTAL	\$21,648,478	1.2%	\$22,822,815	5.4%	\$24,013,410	\$23,705,926	2.8%	\$24,896,727	3.7%	\$25,618,907	2.9%
	(Less: Funded Outside of General Fund)	(\$150,000)	-73.7%	(\$340,946)	127.3%	(\$325,000)	(\$325,000)		(\$430,000)		(\$375,000)	
	Plus: General Fund Transfer to close Food	Service Deficit	t	\$64,639								
	General Fund Operating Spending	\$21,498,478	3.2%	\$22,546,508	4.9%	\$23,688,410	\$23,380,926	3.2%	\$24,466,727	3.3%	\$25,243,907	3.2%
	Contribution to fund Memorial Feasibility	\$0		\$200,000		\$0	\$0		\$0		\$0	
	Contribution to Stabilization Fund	\$0		\$0		\$0	\$0		\$0		\$0	
	Total Budgetary Use of Funds	\$21,498,478	3.2%	\$22,746,508	5.8%	\$23,688,410	\$23,380,926	3.2%	\$24,466,727	3.3%	\$25,243,907	3.2%

\*MERSD Budget reformatted (including prior periods) to show School Choice activity separately from General Fund, in accordance with DESE guidelines



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DOE Account Code	Memorial Elementary	2014-2015 Staffing Level	2014-2015 Expended	2015-2016 Staffing Level	2015-2016 Expended	2016-2017 Staffing Level	2016-2017 Budget	2016-2017 Expended	2017-2018 Staffing Level	2017-2018 Budget	% Increase vs. Prior Budget	2018-2019 Staffing Level	2018-2019 Budget	% Increase vs. Prior Budget
	SALARIES - STAFF													
	Principal	1.0	\$116,687	1.0	\$118,663	1.0	\$121.629	\$121,630	1.0	\$125,000	2.8%	1.0	\$127,500	2.0%
	Secretary	1.0		1.0		1.0		\$52.474	1.0		2.5%			
	Classroom Teachers	27.9			\$1,828,586	-	\$1,898,577	+ - )		\$1,981,482	4.4%	1	\$2,066,845	
2310	Special Ed Teachers*	7.8		6.1				\$537,853			31.7%			14.0%
2315	Special Ed Team Chair	0.6	\$51,836	0.6	\$55,950	0.6	\$54,393	\$54,393	0.6	\$55,617	2.3%	0.6	\$56,451	1.5%
2325	Substitutes		\$55,135		\$62,569		\$75,000	\$76,021		\$73,000	-2.7%		\$73,000	0.0%
2330	Teaching Assistants*	14.9	\$396,185	13.9	\$339,934	12.4	\$318,057	\$317,088	10.7	\$280,811	-11.7%	7.8	\$210,927	-24.9%
2340	Library/Media Coordinator	1.0	\$72,257	1.0	\$76,009	1.0	\$81,402	\$81,697	1.0	\$87,170	7.1%	1.0	\$91,095	4.5%
2710	Guidance Counselor	0.8	\$41,701	0.8	\$51,454	0.8		\$54,308			5.7%			4.8%
2800	Psychologist	1.0	\$68,699	1.0	+ /	1.0	+ - /	\$76,667	1.0	\$80,935	5.6%		+ - , -	
	Nurse	1.0	+,	1.0	+	1.0	+,	\$69,288	1.0		2.3%			
	Cafeteria/Recess Aides		\$32,925		\$24,205		\$25,000	\$41,044		\$25,625	2.5%	•	\$26,138	
	Student Activity Stipends		\$9,495		\$10,309		\$9,216	\$15,128		\$9,423	2.2%	i	\$9,564	1.5%
4110	Custodians	1.5	\$52,085	0.0	\$96	0.0	\$3,500	\$130		\$0	-100.0%		\$0	
	Subtotal SALARIES	58.5	\$3,338,180	52.8	\$3,216,842	51.9	\$3,385,808	\$3,378,952	51.6	\$3,620,294	6.9%	49.8	\$3,753,399	3.7%
	OPERATING EXPENSES													
2000	Instructional Supplies		\$79,426		\$92,087		\$87,457	\$91,874		\$81,910	-6.3%		\$81,910	0.0%
	Administrative Expenses		\$3,250		\$7,663		\$7,900	\$7,335		\$7,900	0.0%	1	\$7,900	
	Instructional Technology		\$59,894		\$46,236		\$54,500	\$56,577		\$54,500	0.0%		\$54,500	
	Utilities		\$128,745		\$117,828		\$160,000	\$136,507		\$160,000	0.0%		\$160,000	0.0%
	Subtotal OPERATIONS		\$271,315		\$263,814		\$309,857	\$292,293		\$304,310	-1.8%		\$304,310	0.0%
	TOTAL		\$3,609,495		\$3,480,657		\$3,695,665	\$3,671,245		\$3,924,604	6.2%		\$4,057,709	3.4%

\*Assumes 1.0 Special Ed Teacher moved from IDEA grant to Budget to save fringe. Offset by 2.9 TA moving from Budget to grant. Total savings = \$6,500



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DOE Account Code	Essex Elementary	2014-2015 Staffing Level	2014-2015 Expended	2015-2016 Staffing Level	2015-2016 Expended	2016-2017 Staffing Level	2016-2017 Budget	2016-2017 Expended	2017-2018 Staffing Level	2017-2018 Budget	% Increase vs. Prior Budget	2018-2019 Staffing Level	2018-2019 Budget	% Increase vs. Prior Budget
	SALARIES - STAFF													
	Principal	1.0	\$114,438	1.0	\$116.357	1.0	\$119,228	\$119,228	1.0	\$122,172	2.5%	1.0	\$124,585	2.0%
	Secretary	1.0	\$50,216	1.0	\$51,194	1.0		\$52,474	1.0		2.5%		\$54,862	
	Classroom Teachers	17.1	\$30,216 \$1.320.156	17.1	\$1,384,320	17.2	+ - /		17.3	+,	2.5% 4.9%		• • •	2.07
	Special Ed Teachers*	4.3	\$328,904	4.2	\$307,326	4.4	\$326,127	\$317,141	5.0		4.9%		\$478,987	2.97
	Special Ed Team Chair	4.3 0.4	\$328,904 \$34,557	4.2 0.4	\$37,300	4.4 0.4		\$36,262	0.4	\$37,078	2.3%		\$37,634	20.57
	Substitutes	0.4	\$27.750		\$20,893	0.4	\$50,202	\$57,183	0.4	\$33,000	-34.0%		\$33,000	
	Teaching Assistants*	10.6	\$267.164	11.4	\$317.993	15.2	\$389.895	\$395,109	12.2		-17.0%			-27.0%
	Library/Media Coordinator	1.0	\$88.736	1.0	\$90,292	1.0	+	\$92,098	1.0	• • •	2.2%		\$95.583	1.5%
	Guidance Counselor	0.6	\$34,685	0.6	\$37,045	0.6	+- /	\$39,040	1.0	+- / -	76.9%		\$72,703	5.2%
	Psychologist	1.0	\$91,562	1.0	\$93,138	1.0	+ /	\$94,971	1.0		0.6%		\$98,508	3.1%
	Nurse	1.0		1.0	\$88,877	1.0		\$90,655	1.0		2.2%	-		1.5%
	Cafeteria/Recess Aides		\$16,279		\$16.756		\$17,500	\$15,976		\$17,938	2.5%		\$17,938	0.0%
	Student Activity Stipends		\$10,829		\$12,460		\$12,139	\$13,053		\$12,412	2.2%		\$12,598	1.5%
	Custodians	1.5	\$77,342	1.5	\$76,405	1.5		\$76,814	1.5		1.1%			1.9%
	Subtotal SALARIES	39.5	\$2,549,961	40.2	\$2,650,356	44.3	\$2,811,180	\$2,791,053	42.4	\$2,890,812	2.8%	40.1	\$2,962,340	2.5%
	OPERATING EXPENSES													
	Instructional Supplies		\$53,397		\$61,587		\$57,283	\$61,766		\$46,575	-18.7%		\$46,575	0.0%
	Administrative Expenses		\$4.773		\$5,167		\$6.350	\$4,563		\$3.925	-38.2%		\$3.925	0.0%
	Instructional Technology		\$48,981		\$45,035		\$54,500	\$54,356		\$54,500	0.0%		\$54,500	0.0%
	Utilities		\$84,639		\$79,717		\$105,500	\$87,732		\$105,500	0.0%		\$95,500	-9.5%
	Subtotal OPERATIONS	:	\$191,791		\$191,506		\$223,633	\$208,417		\$210,500	-5.9%		\$200,500	-4.8%
i	TOTAL	1	\$2.741.751		\$2,841,863		\$3,034,813	\$2.999.470		\$3,101,313	2.2%		\$3,162,840	2.0%

\*Assumes 1.2 Special Ed Teacher moved from IDEA grant to Budget to save fringe. Offset by 3.5 TA moving from Budget to grant. Total savings = \$7,800



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DOE Account Code	Manchester-Essex Regional High School	2014-2015 Staffing Level	2014-2015 Expended	2015-2016 Staffing Level	2015-2016 Expended	2016-2017 Staffing Level	2016-2017 Budget	2016-2017 Expended	2017-2018 Staffing Level	2017-2018 Budget	% Increase vs. Prior Budget	2018-2019 Staffing Level	2018-2019 Budget	% Increase vs. Prior Budget
	SALARIES - STAFF													
2210	Principal & Assistant Principal*	2.0	\$213,618	2.0	\$217,272	1.5	\$179,378	\$179,378	1.5	\$183,825	2.5%	1.5	\$187,471	2.0%
	Secretaries	2.0		5		-						-		
-	Classroom Teachers	32.9	+ - )	-		-	+ - /	+ - /		+ - ,				
	Special Ed Teachers	5.0	+ / -/-			-			1			-	\$365,905	
	MS/HS Special Ed Team Chair	0.5				-	÷ -,	+ - /				-		
	Substitutes	0.0	\$61,735		\$51,365		\$20,000			\$20,000			\$20,000	
	Teaching Assistants	2.4												
	Library/Media Coordinator	1.0	\$44,368	0.4		-	\$36,839	\$15,817	0.0				\$0	
	Guidance Counselors	2.9					\$273,873	\$269,007	3.0	\$268,613	-1.9%	3.0	\$273,174	1.7%
2800	Adjustment Counselor	0.6	\$48,902	0.8	\$64,327	1.0	\$83,894	\$83,894	1.0	\$88,332	5.3%	1.0	\$92,244	4.4%
2800	Psychologist		\$33,289	0.5	\$35,125	0.5	\$37,073	\$37,073	0.5	\$39,179	5.7%	0.5	\$41,064	4.8%
3200	Nurse	1.0	\$87,342	1.0	\$88,877	1.0	\$90,655	\$90,655	1.0	\$92,695	2.3%	1.0	\$94,085	
3510	Athletics (including coaching stipends)	2.0	\$316,216	1.5	\$261,598	1.5	\$321,352	\$309,307	1.5	\$324,861	1.1%	1.5	\$323,918	-0.3%
3520	Student Activities Stipends		\$79,778		\$81,840		\$80,666	\$80,859		\$82,481	2.3%		\$83,718	1.5%
4110	Custodians (incl. summer staffing)	2.0	\$152,685	2.0	\$121,400	2.0	\$145,990	\$143,727	1.0	\$113,436	-22.3%	1.0	\$84,602	-25.4%
	Subtotal SALARIES	54.3	\$4,284,509	53.9	\$4,371,841	56.0	\$4,678,773	\$4,647,403	55.0	\$4,696,250	0.4%	55.0	\$4,818,061	2.6%
	OPERATING EXPENSES													
2000	Instructional Supplies		\$88,657		\$96,910		\$103,862	\$72,735		\$88,151	-15.1%		\$88,151	0.0%
2210	Administrative Expenses		\$23.328		\$22,200		\$20.770	\$25.017		\$23.500	13.1%		\$23.500	0.0%
	Instructional Technology		\$62,431	5	\$72,991	-	\$53,633	+ -/-		\$53,633		-	\$53,633	
	Athletic Supplies & Services		\$32,015	1	\$33,201	-	\$33,500			\$46.000		-	\$48,000	
	Student Activities		\$40,027		\$33,017		\$45,000	\$32,140		\$45,000		8	\$25,000	
	Utilities		\$269,434		\$259,171		\$276,000	\$265,666		\$261,000			\$261,000	0.0%
	Subtotal OPERATIONS		\$515,891		\$517,490	÷	\$532,765	\$495,089		\$517,284	-2.9%		\$499,284	-3.5%
	TOTAL		\$4,800,401		\$4,889,331		\$5,211,538	\$5,142,492		\$5,213,535	0.0%		\$5,317,346	2.0%

\*HS Assistant Principal split 50/50 with Athletics beginning in FY17

\*\*0.5 Full-Time Equivalent Psychologist funded outside of budget via federal grant, prior to FY-16

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DOE Account Code	Manchester-Essex Regional Middle School	2014-2015 Staffing Level	2014-2015 Expended	2015-2016 Staffing Level	2015-2016 Expended	2016-2017 Staffing Level	2016-2017 Budget	2016-2017 Expended	2017-2018 Staffing Level	2017-2018 Budget	% Increase vs. Prior Budget	2018-2019 Staffing Level	2018-2019 Budget	% Increase vs. Prior Budget
2210 2210 2305 2310 2315 2325 2330 2710 2800 3400	SALARIES - STAFF Principals Secretaries Classroom Teachers Special Ed Teachers* MS/HS Special Ed Team Chair Substitutes Teaching Assistants* Guidance Counselors Psychologist** Cafeteria/Recess Aides Student Activities Stipends	1.0 1.0 20.7 7.0 0.5 3.6 1.1 0.0	\$573,536	1.0 1.0 24.4 8.4 0.5 4.0 1.0 0.5	\$42,155 \$1,848,335 \$624,073 \$47,894 \$44,920 \$82,477 \$93,736	1.0 24.4 7.7 0.5 5.0 2.0 0.5	\$591,505 \$46,736 \$35,000	\$77,550	1.6 1.0 21.8 9.3 0.5 6.0 2.0 0.5	\$42,467 \$1,675,480 \$740,357 \$47,787 \$35,000 \$148,151 \$191,148	50.1% 2.5% -11.5% 25.2% 2.2% 0.0% 23.8% 3.2% 2.5% 2.2%	1.0 21.8 9.7 0.5 4.6 2.0 0.5	\$180,602 \$43,316 \$1,744,334 \$811,223 \$48,504 \$35,000 \$121,134 \$195,516 \$41,064 \$10,473 \$17,156	2.0% 4.1% 9.6% 1.5% 0.0% -18.2% 2.3% 6.9% 100.0%
2000 2210 2451 3520	Subtotal SALARIES OPERATING EXPENSES Instructional Supplies Administrative Expenses Instructional Technology Student Activities Subtotal OPERATIONS	34.9	\$2,668,124 \$50,136 \$7,062 \$48,189 \$5,010 \$110,397 \$2,778,521	40.8	\$2,952,411 \$55,949 \$4,126 \$39,360 \$9,601 \$109,036 \$3,061,448	42.1	\$3,089,486 \$72,253 \$10,580 \$53,633 \$8,000 \$144,466 \$3,233,952	\$55,439 \$9,053	42.7	\$3,118,078 \$71,993 \$7,080 \$53,633 \$13,000 \$145,706 \$3,263,784	0.9% -0.4% -33.1% 0.0% 62.5% 0.9% 0.9%		\$3,248,321 \$71,993 \$7,080 \$53,633 \$13,000 \$145,706 \$3,394,028	0.0% 0.0%

\*Assumes 0.6 Special Ed Teacher moved from IDEA grant to Budget to save fringe. Offset by 1.4 TA moving from Budget to grant. Total savings = \$3,200

\*\*0.5 Full-Time Equivalent Psychologist funded outside of budget via federal grant, prior to FY-16



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DOE Account Code	District Administration	2014-2015 Staffing Level	2014-2015 Expended	2015-2016 Staffing Level	2015-2016 Expended	2016-2017 Staffing Level	2016-2017 Budget	2016-2017 Expended	2017-2018 Staffing Level	2017-2018 Budget	% Increase vs. Prior Budget	2018-2019 Staffing Level	2018-2019 Budget	% Increase vs. Prior Budget
	SALARIES - STAFF													
1110	School Committee Secretary		\$2,690		\$3,254		\$10,000	\$3,430		\$10,000	0.0%		\$5,000	-50.0%
	Superintendent	1.0	\$176,103	1.0		1.0	\$184,339	\$184.339	1.0	\$189.869	3.0%		\$193.667	2.0%
	Superintendent's Secretary	0.5	\$29,566	0.5		0.5		\$30,874	0.5	\$31,646	2.5%		\$32,279	2.0%
	Business Manager	1.0	\$127,890	1.0	\$130,033	1.0	\$135,700	\$135,700	1.0	\$139,093	2.5%		\$141,874	2.0%
1410	Treasurer	0.2	\$23,196	0.2	\$23,769	0.2	\$24,363	\$24,363	0.2	\$24,972	2.5%	0.2	\$25,472	2.0%
1410	Business Office	3.0	\$174,768	3.0	\$180,729	3.0	\$185,247	\$175,272	3.0	\$189,878	2.5%	3.0	\$212,757	12.0%
	Network Administrator	1.0	\$94,709	1.0	\$96,571	1.0	\$96,423	\$98,673	1.0	\$98,834	2.5%	1.0	\$100,810	2.0%
1450	Computer Technician	1.0	\$77,909	1.0	\$79,295	1.0	\$80,765	\$81,515	1.0	\$82,784	2.5%	1.0	\$84,440	2.0%
	Subtotal SALARIES	7.7	\$706,831	7.7	\$722,743	7.7	\$747,712	\$734,166	7.7	\$767,076	2.6%	7.7	\$796,299	3.8%
	OPERATING EXPENSES													
1000	Administrators' Prof. Dev.		\$9,894		\$11,580		\$10,000	\$9,433		\$11,000	10.0%		\$11,000	0.0%
1110	School Committee Expenses		\$11,084		\$12,048		\$19,000	\$12,138		\$16,000	-15.8%		\$16,000	0.0%
1210	Office Supplies & Postage		\$6,786		\$7,447		\$7,500	\$7,657		\$7,500	0.0%		\$7,750	
	Supt. Contracted Services		\$59,640		\$83,453		\$65,000	\$94,012		\$80,000	23.1%		\$65,000	-18.8%
	Admin. Software & Support		\$50,601		\$70,771		\$63,250	\$64,799		\$57,750			\$58,950	2.1%
	Legal Services		\$5,133		\$11,141		\$48,000	\$23,224		\$62,108	29.4%		\$65,000	
	Technology Equipment		\$42,153		\$33,955		\$36,833	\$37,327		\$36,833	0.0%		\$36,833	
	Essex Regional Retirement		\$456,811		\$494,914		\$582,125	\$684.581		\$550,000	-5.5%		\$574,000	
	Health & Life Insurance*	*	\$2,113,334	*	\$1,974,836	*	\$2,166,577	\$1,944,981	*	\$2,494,169	15.1%		\$2,810,100	12.7%
5250	Health & Life Insurance -Retirees		\$558,858		\$593,692		\$727,027	\$687,525		\$1,011,258	39.1%		\$1,079,444	6.7%
5250	OPEB Trust Contribution		\$50,000		\$349,544		\$417,059	\$417,059		\$417,059	0.0%		\$535,800	28.5%
5260	Medicare Expense		\$208,735		\$215,660		\$225,533	\$225,680		\$234,000	3.8%		\$244,095	4.3%
5200	Other Insurance		\$169,583		\$183,943		\$186,000	\$171,012		\$166,790	-10.3%		\$193,000	15.7%
	Subtotal OPERATIONS		\$3,742,612		\$4,042,984		\$4,553,904	\$4,379,428		\$5,144,467	13.0%		\$5,696,972	10.7%
	TOTAL		\$4,449,443		\$4,765,727		\$5,301,616	\$5,113,594		\$5,911,544	11.5%		\$6,493,272	9.8%
	*Funded in portion outside of the G	General Fur	nd, via School (	Choice Fun	ds as noted b	elow	•	•			•	•	-	
	General Fund		\$1,963,334		\$1,974,836		\$1,841,577	\$1,619,981		\$2,064,169			\$2,435,100	
	School Choice Fund		\$150,000		\$0		\$325,000	\$325,000		\$430,000			\$375,000	
	Total		\$2,113,334		\$1,974,836		\$2,166,577			\$2,494,169			\$2,810,100	
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DOE Account Code	Facilities	2014-2015 Staffing Level	2014-2015 Expended	2015-2016 Staffing Level	2015-2016 Expended	2016-2017 Staffing Level	2016-2017 Budget	2016-2017 Expended	2017- 2018 Staffing Level	2017-2018 Budget	% Increase vs. Prior Budget	2018- 2019 Staffing Level	2018-2019 Budget	% Increase vs. Prior Budget
	SALARIES - STAFF													
4200	Facilities Manager	1.0	\$72,551	1.0	\$84,625	1.0	\$100,681	\$100,681	1.0	\$103,198	2.5%	1.0	\$104,492	1.3%
4200	Maintenance Technician*	0.0	\$0	1.0	\$57,013	1.0	\$58,438	\$58,438	1.0	\$59,899			\$61,102	2.0%
4200	Facilities Secretary		\$1,273		\$0		\$0	\$0		\$0			\$0	
	Subtotal SALARIES	1.0	\$73,824	2.0	\$141,638	2.0	\$159,119	\$159,119	2.0	\$163,097	2.5%	2.0	\$165,594	1.5%
	OPERATING EXPENSES													
4110	Custodial Supplies		\$45,977		\$47,720		\$55,977	\$80,274		\$50,000	-10.7%		\$57,500	15.0%
	Bldg & Grds Maintenance-Memorial		\$105,473		\$44,691		\$78,500			\$78,500			\$62,500	
	Bldg & Grds Maintenance-Essex		\$75,723		\$37,173		\$60,500			\$60,500			\$60,500	
	Bldg & Grds Maintenance-MERHS		\$214,209		\$101,553		\$116,000	\$115,587		\$116,000	0.0%		\$111,000	-4.3%
	Contracted Services**		\$281,607 \$50,521		\$328,550 \$206,476		\$337,600			\$368,863			\$360,000	
4220	Capital Repairs*** Subtotal OPERATIONS		\$59,531		\$396,476 <b>\$956.163</b>		\$104,000	\$162,258 <b>\$771.329</b>		\$65,000	-37.5% -1.8%		\$65,000	0.0% -3.0%
			\$782,521		<b>\$920,103</b>		\$752,577	ə//1,329		\$738,863	-1.8%		\$716,500	-3.0%
	TOTAL		\$856,345		\$1,097,801		\$911,696	\$930,448		\$901,960	-1.1%		\$882,094	-2.2%

\*\*New Maintenance Technician position funded in FY-16 via savings from outsourcing of custodial services (see below)

\*\*FY-16 increase in contracted service relates to outsourcing of additional FTE for night-time custodial positions.

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\*\*\*FY16 Capital Repairs include \$340,946 funded outside of General Fund by School Choice revenues, to cover emergency repairs to water service line at Memorial School

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DOE	Non-Instructional	2014- 2015		2015- 2016		2016- 2017			2017-2018		% Increase	2018-2019		% Increase
Account	_	Staffing	2014-2015	Staffing	2015-2016	Staffing	2016-2017	2016-2017	Staffing	2017-2018	vs. Prior	Staffing	2018-2019	vs. Prior
Codes	Services	Level	Expended	Level	Expended	Level	Budget	Expended	Level	Budget	Budget	Level	Budget	Budget
	SALARIES - STAFF													
	Title IX Coordinator		\$5.000		\$5.000		\$5.177	\$5.000		\$5.000	-3.4%		\$5.000	0.0%
3200	Nurse Substitutes		\$9,414		\$17,848		\$6,000	\$9,549		\$13,000	116.7%		\$10,000	-23.1%
3600	Emergency Response Liaison		\$0		· /		\$0	+-,		\$0			\$0	
5500	Crossing Guards		\$1,700		\$0		\$4,500	\$0		\$4,500	0.0%		\$0	-100.0%
	Subtotal SALARIES	0.0	\$16,114	0.0	\$22,848	0.0	\$15,677	\$14,549	0.0	\$22,500	43.5%	0.0	\$15,000	-33.3%
	OPERATING EXPENSES													
3200	School Physician		\$2,500		\$3,000		\$3,000	\$2,500		\$3,000	0.0%		\$3,000	0.0%
3200	Nurses' Professional Development		\$0		\$232		\$500	\$0		\$500	0.0%		\$500	0.0%
3200	Nurses' Supplies		\$5,015		\$4,511		\$4,800	\$4,298		\$3,550	-26.0%		\$3,550	0.0%
3300	Transportation Contracted Services		\$298,451		\$268,974		\$335,000	\$242,556		\$315,556	-5.8%		\$355,764	12.7%
	Transportation Maint. & Supplies		\$21,102		\$28,470		\$30,000	\$23,277		\$0	-100.0%		\$0	NM
	School Security Contracted		\$2,280		\$2,662		\$2,000	\$3,576		\$4,500	125.0%		\$4,500	
	Subtotal OPERATIONS		\$329,348		\$307,848		\$375,300	\$276,208		\$327,106	-12.8%		\$367,314	12.3%
	TOTAL		\$345,462		\$330,696		\$390,977	\$290,757		\$349,606	-10.6%		\$382,314	9.4%

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DOE Account Codes	District-Wide Instructional Services	2014- 2015 Staffing Level	2014-2015 Expended	2015- 2016 Staffing Level	2015- 2016 Expended	2016- 2017 Staffing Level	2016-2017 Budget	2016-2017 Expended	2017- 2018 Staffing Level	2017-2018 Budget	% Increase vs. Prior Budget	2018- 2019 Staffing Level	2018-2019 Budget	% Increase vs. Prior Budget
2100 2210 2300 2300 2300 2300 240 2440 5200	SALARIES - STAFF Curriculum & Instructional Technology Dired Substitute Building Secretaries Dept. Heads/Team/Curr Leaders Cohort Coaches Prof. Dvlpmt Committee/MERSD-U Longevity ELL Coordinator Tutors (LEP,504, H&H, etc.) Sick Leave Buy Back Reserve for Expanded Effort & Negotiations	0.8	\$121,009 \$2,475 \$86,424 \$8,836 \$5,998 \$83,212 \$0 \$65,697 \$20,000 \$0	1.0	\$126,362 \$1,725 \$87,249 \$8,836 \$7,320 \$89,624 \$66,554 \$23,325 \$20,000 \$2,280	1.0 1.0	\$2,500 \$89,483 \$9,147 \$17,406 \$100,000	\$127,500 \$2,275 \$90,392 \$9,012 \$19,107 \$91,769 \$67,885 \$34,185 \$20,000 \$495		\$130,650 \$2,500 \$91,496 \$9,353 \$17,798 \$103,000 \$71,745 \$42,000 \$20,000 \$2,500	2.3% 2.2% 2.3% 3.0% 2.3% 55.6% 0.0%	1.0	\$2,500 \$92,868 \$9,493 \$18,065 \$115,000	0.0% 1.5% 1.5% 11.5% 11.7% 4.8% 0.0% 0.0%
	Subtotal SALARIES	1.8	\$393,650	2.0	\$433,275	2.0	\$463,202	\$462,621	2.0	\$491,042	6.0%	2.0	\$76,249	-84.5%
2300 2350 2400 2440 2450	OPERATING EXPENSES Curriculum Development Office Technology Staff Development Curriculum/Technology Small Capital Tutor Supplies District Wide Professional Development Subtotal OPERATIONS		\$5,092 \$3,335 \$32,008 \$0 \$45,739 <b>\$86,174</b>		\$5,765 \$0 \$85,268 \$2,162 \$51,434 <b>\$144,629</b>		\$6,000 \$5,000 \$81,000 \$3,000 \$45,000 <b>\$140,000</b>	\$3,333 \$0 \$15,133 \$145 \$100,608 <b>\$119,220</b>		\$6,000 \$5,000 \$61,000 \$3,500 \$45,000 <b>\$120,500</b>	0.0% -24.7% 16.7%		\$6,000 \$0 \$81,000 \$4,000 \$46,000 <b>\$137,000</b>	-100.0% 32.8% 14.3% 2.2%
	TOTAL *Placeholder for Budget reductions rela		\$479,824	•	\$577,904		\$603,202	\$581,840		\$611,542	1.4%	•	\$213,249	-65.1%

\*Placeholder for Budget reductions related to retirements (\$355K) and staffing reductions (\$98K)

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	ME Restoral School Discus		1	Man	chest		Essex FY 2	U		al Scha get	ool D	)istr	ict	
DOE Account Codes	Student Services/ Special Education*	2014-2015 Staffing Level	2014-2015 Expended	2015-2016 Staffing Level	2015-2016 Expended	2016-2017 Staffing Level	2016-2017 Budget	2016-2017 Expended	2017-2018 Staffing Level	2017-2018 Budget	% Increase vs. Prior Budget	2018-2019 Staffing Level	2018-2019 Budget	% Increase vs. Prior Budget
2100 2100 2100 2300	SALARIES - STAFF Student Services Director Student Services Secretary Student Services Data Admin Special Education Extended Services Special Education Tutors Subtotal SALARIES	1.0 1.0 0.5 <b>2.5</b>	\$126,330 \$59,131 \$29,566 \$10,594 \$11,914 <b>\$237,534</b>	1.0 1.0 0.5 <b>2.5</b>	\$128,427 \$60,243 \$30,122 \$3,834 \$36,227 <b>\$258,852</b>	1.0 1.0 0.5 <b>2.5</b>	\$131,564 \$61,749 \$30,875 \$14,280 \$24,000 <b>\$262,467</b>	\$131,600 \$61,749 \$30,874 \$20,966 \$38,807 <b>\$283,997</b>	1.0 1.0 0.5 <b>2.5</b>	\$134,853 \$63,293 \$31,646 \$14,601 \$40,500 <b>\$284,893</b>	2.5% 2.5% 2.5% 2.2% 68.8% 8.5%	1.0 0.5	\$137,520 \$64,559 \$32,279 \$7,393 \$40,500 <b>\$282,251</b>	2.0% 2.0% 2.0% -49.4% 0.0% - <b>0.9%</b>
2100 2300 2300 2400 2720 3300	OPERATING EXPENSES Legal Fees Administrative Expenses & Travel Contracted Services (OT/PT, Speech, etc.) Summer Program SPED Equipment & Instructional Supplies Special Education Testing SPED/McKinney Vento Transportation Tuition Out & Contingency** Subtotal OPERATIONS		\$15,777 \$4,568 \$189,456 \$65,237 \$23,610 \$5,616 \$284,440 \$760,998 <b>\$1,349,701</b>		\$16,200 \$3,873 \$310,584 \$69,743 \$14,447 \$6,162 \$246,579 \$850,950 <b>\$1,518,538</b>		\$22,000 \$6,500 \$85,000 \$15,900 \$6,100 \$300,000 \$701,983 <b>\$1,367,483</b>	\$54,015 \$4,390 \$217,034 \$10,251 \$14,042 \$224,013 \$795,219 <b>\$1,398,982</b>		\$22,000 \$6,000 \$260,000 \$85,000 \$24,400 \$8,000 \$290,000 \$638,547 <b>\$1,333,947</b>	0.0% -7.7% 13.0% 0.0% 53.5% 31.1% -3.3% -9.0% -2.5%		\$25,000 \$6,000 \$300,000 \$75,000 \$23,300 \$14,000 \$436,800 \$553,704 <b>\$1,433,804</b>	13.6% 0.0% 15.4% -11.8% -4.5% 75.0% 50.6% -13.3% <b>7.5%</b>
9100			\$1,349,701 \$1,587,236		+ /		\$1,367,483	+ ,		. ,	-2.5%		. ,	1

\*Special Education instructional staff budgeted at individual school level \*\*Each year's Tuition Out line excludes tuitions funded by grants (Circuit Breaker, IDEA, ARRA) outside General Fund budget as follows:

	2016-2017	2016-2017	2017-2018	2018-2019
Grant Funded Tuitions	\$155,000	\$155,000	\$162,011	\$115,000



							0/				
							% Increase		% Increase		% Increase
	2014-2015	%	2015-2016	%	2016-2017	2016-2017	vs. Prior	2017-2018	vs. Prior	2018-2019	vs. Prior
Total Spanding	Expended	, -									
Total Spending	Expended	Increase	Expended	Increase	Budget	Expended	Budget	Budget	Budget	Budget	Budget
Memorial Elementary	\$3,609,495	-5.72%	\$3,480,657	-3.57%	\$3,695,665	\$3,671,245	4.98%	\$3,924,604	6.2%	\$4,057,709	3.39%
Essex Elementary	\$2,741,751	-0.93%	\$2,841,863	3.65%	\$3,034,813	\$2,999,470	6.35%	\$3,101,313	2.2%	\$3,162,840	1.98%
High School	\$4,800,401	2.70%	\$4,889,331	1.85%	\$5,211,538	\$5,142,492	4.56%	\$5,213,535	0.0%	\$5,317,346	1.99%
Middle School	\$2,778,521	10.78%	\$3,061,448	10.18%	\$3,233,952	\$3,293,100	3.84%	\$3,263,784	0.9%	\$3,394,028	3.99%
Administration & Employee Benefits	\$4,449,443	-0.47%	\$4,765,727	7.11%	\$5,301,616	\$5,113,594	0.80%	\$5,911,544	11.5%	\$6,493,272	9.84%
Facilities	\$856,345	12.68%	\$1,097,801	28.20%	\$911,696	\$930,448	3.03%	\$901,960	-1.1%	\$882,094	-2.20%
Non-Instructional Services	\$345,462	0.03%	\$330,696	-4.27%	\$390,977	\$290,757	0.74%	\$349,606	-10.6%	\$382,314	9.36%
District-Wide Instruction	\$479,824	-7.35%	\$577,904	20.44%	\$603,202	\$581,840	4.29%	\$611,542	1.4%	\$213,249	-65.13%
Student Services*	\$1,587,236	3.90%	\$1,777,390	11.98%	\$1,629,950	\$1,682,979	-8.11%	\$1,618,840	-0.7%	\$1,716,055	6.01%
TOTAL	\$21,648,478	1.16%	\$22,822,815	5.42%	\$24,013,410	\$23,705,926	2.81%	\$24,896,727	3.68%	\$25,618,907	2.90%
(Less: Funded Outside of General Fund)	(\$150,000)		(\$340,946)	127.30%	(\$325,000)	(\$325,000)	-18.75%	(\$430,000)	32.31%	(\$375,000)	
Plus: General Fund Transfer to close Food S	Service Deficit		\$64,639								
General Fund Operating Spending*	\$21,498,478	3.21%	\$22,546,508	4.87%	\$23,688,410	\$23,380,926	3.19%	\$24,466,727	3.29%	\$25,243,907	3.18%

\*Student Services instructional staff budgeted within individual school totals

\*MERSD Budget reformatted to show School Choice activity separately from General Fund, in accordance with DESE guidelines

Salaries	\$14,268,727	0.27%	\$14,770,807	3.13%	\$15,613,424	\$15,596,607	4.55%	\$16,054,042	2.82%	\$16,117,516	0.40%
Expenses	\$7,229,750	9.57%	\$7,775,702	13.40%	\$8,074,986	\$7,784,319	0.65%	\$8,412,685	4.18%	\$9,126,391	8.48%
Total	\$21,498,478	3.21%	\$22,546,508	6.50%	\$23,688,410	\$23,380,926	3.19%	\$24,466,727	3.29%	\$25,243,907	3.18%

Students by School	Pre-K	κ	Gr 1	Gr 2	Gr 3	Gr 4	Gr 5	Gr 6	Gr 7	Gr 8	Gr 9	Gr 10	Gr 11	Gr 12	PG	Total
Memorial	11	41	50	41	55	67	78									343
Essex		35	31	32	37	48	45									228
Middle School								117	124	130						371
MERHS											131	114	100	98		443
Total Students	11	76	81	73	92	115	123	117	124	130	131	114	100	98	0	1,385
Sub-Total: Resident Studer	nts															
Manchester	6	40	47	40	52	67	79	71	68	84	79	71	59	54	0	817
Essex	5	34	30	32	37	47	44	46	50	43	44	30	32	32	0	506
Total Resident Students	11	74	77	72	89	114	123	117	118	127	123	101	91	86	0	1,323
Sub-Total: School Choice S	Students	<u> </u>														
Memorial		1	3	1	3	1										9
Essex		1	1													2
Middle School									6	3						9
MERHS											8	13	9	12		42
Total School Choice	0	2	4	1	3	1	0	0	6	3	8	13	9	12	0	62
Resident + Choice Students	11	76	81	73	92	115	123	117	124	130	131	114	100	98	0	1,385
SPED Tuition-Out																
Manchester				1			1	2	1	2		1	1	5		14
Essex								1		1	1			1	2	6
School Choice								1						1		2
Total	0	0	0	1	0	0	1	4	1	3	1	1	1	7	2	22
											In	-District	SPE	D Tuitior	n Out	Total
Manchester												817	+	14	=	831
Essex												506	+	6	=	512
School Choice												62	+	2	=	64
Total												1,385		22		1,407

	Enrollment History*																			
School Year	Pre-K	к	Gr 1	Gr 2	Gr 3	Gr 4	Gr 5	Gr 6	Gr 7	Gr 8	Gr 9	Gr 10	Gr 11	Gr 12	Total	Growth Rate	School Choice In	School Choice Out	Resident Total	Resident Growth
2000-01	0	88	99	107	99	94	101	113	120	91	102	83	91	78	1,266		119.5	73.6	1,147	
2001-02	0	84	92	98	108	100	99	97	109	120	96	94	76	85	1,258	-0.6%	133.0	64.8	1,125	-1.9%
2002-03	0	94	88	101	105	110	97	89	92	106	99	85	96	74	1,236	-1.7%	120.7	60.5	1,115	-0.9%
2003-04	0	83	98	90	97	104	104	91	89	94	100	98	91	87	1,226	-0.8%	137.3	48.7	1,089	-2.4%
2004-05	0	87	100	102	100	98	106	104	91	90	106	94	99	91	1,268	3.4%	149.7	36.0	1,118	2.7%
2005-06	9	90	90	99	108	105	103	105	107	93	104	101	96	98	1,308	3.2%	144.1	29.3	1,164	4.1%
2006-07	10	88	94	92	107	109	110	102	103	106	101	95	99	99	1,315	0.5%	144.3	30.3	1,171	0.6%
2007-08	19	92	92	96	107	112	110	111	109	106	114	100	98	94	1,360	3.4%	148.0	22.1	1,212	3.5%
2008-09	19	100	106	97	98	106	115	113	106	107	107	109	102	97	1,382	1.6%	142.0	13.5	1,240	2.3%
2009-10	40	109	101	110	104	100	107	122	116	109	117	110	110	102	1,457	5.4%	125.0	13.2	1,332	7.4%
2010-11	34	110	116	115	116	108	108	110	127	113	123	113	116	109	1,518	4.2%	121.0	10.0	1,397	4.9%
2011-12	35	99	112	124	122	122	113	109	118	125	121	126	110	113	1,549	2.0%	111.0	7.6	1,438	2.9%
2012-13	26	106	108	116	129	126	126	117	112	116	125	125	116	114	1,562	0.8%	96.0	9.2	1,466	1.9%
2013-14	20	99	115	109	113	130	130	126	119	110	118	116	115	112	1,532	-1.9%	80.0	11.5	1,452	-1.0%
2014-15	19	81	108	117	116	117	133	132	124	120	101	111	115	113	1,507	-1.6%	74.0	11.0	1,433	-1.3%
2015-16	17	62	84	106	119	115	121	133	132	119	111	99	108	115	1,441	-5.9%	70.0	11.0	1,371	-5.6%
2016-17	12	70	67	88	112	122	115	124	132	131	115	103	98	109	1,398	-7.2%	70.0	11.0	1,328	-7.3%
2017-18	11	76	81	73	92	115	123	117	124	130	131	114	100	98	1,385	-8.1%	64.0	11.0	1,321	-7.8%

\*All enrollments as of October 1st, per DESE certification process.

#### FY-19 BUDGETED TEACHER FTE DISPERSION

#### FY-19 BUDGETED SALARY SCHEDULE\*

1.50%

PhD/EdD CAGS+30 MM+30G CAGS CAGS+15 MMG ММ MM+15 MM+30 Μ Step В B+45 M+15 M+30 M+45 M+60 Total 0.0 1 2.5 2 1.0 1.5 3 1.9 0.8 2.7 1.0 1.4 4 0.4 5 3.0 3.0 6 6.6 2.0 3.0 1.6 7 2.0 0.6 3.0 5.6 1.0 1.8 2.8 8 9 1.0 2.0 1.0 2.0 1.0 7.0 10 2.0 9.0 1.0 2.0 4.0 11 1.0 2.0 2.0 6.8 1.8 12 2.0 1.0 2.0 1.0 6.0 13 2.4 2.0 9.4 4.0 1.0 14 2.6 2.0 1.0 6.6 1.0 15 2.0 16.9 7.2 23.0 11.5 21.0 81.6 Total 9.8 42.1 20.8 38.8 12.5 27.0 151.0

			1.50 /0			
						PhD/EdD
						CAGS+30
						MM+30G
				CAGS	CAGS+15	MMG
						_
		М		MM	MM+15	MM+30
Step	В	B+45	M+15	M+30	M+45	M+60
1	\$45,715	\$51,511	\$54,345	\$57,178	\$58,608	\$59,696
2	\$47,416	\$53,879	\$56,824	\$59,765	\$61,196	\$62,313
3	\$49,116	\$56,246	\$59,301	\$62,351	\$63,784	\$64,929
4	\$50,818	\$58,615	\$61,779	\$64,940	\$66,371	\$67,545
5	\$52,517	\$60,981	\$64,255	\$67,528	\$68,957	\$70,163
6	\$54,216	\$63,350	\$66,734	\$70,114	\$71,545	\$72,779
7	\$55,693	\$65,718	\$69,211	\$72,703	\$74,134	\$75,394
8	\$57,619	\$68,085	\$71,688	\$75,289	\$76,719	\$78,011
9	\$59,886	\$70,453	\$74,166	\$77,876	\$79,307	\$80,627
10	\$62,156	\$72,821	\$76,644	\$80,462	\$81,893	\$83,245
11	\$64,422	\$75,189	\$79,121	\$82,709	\$84,483	\$85,860
12	\$66,692	\$77,554	\$81,599	\$85,639	\$87,069	\$88,478
13	\$68,957	\$79,924	\$84,074	\$88,225	\$89,657	\$91,095
14	\$71,227	\$82,294	\$86,552	\$90,814	\$92,244	\$93,710
15	\$71,910	\$82,974	\$87,233	\$94,085	\$95,583	\$97,008

\*FY19 Salary Schedule as Budgeted. Negotiated Schedule expires in FY18

with subsequent years up for renegotiation.

\*\*Includes 3.7 full-time equivalent staff funded via entitlement grants

### FY-17 SALARY SCHEDULE

2.00%

						PhD/EdD
						CAGS+30
						MM+30G
				CAGS	CAGS+15	MMG
		М		MM	MM+15	MM+30
Step	В	B+45	M+15	M+30	M+45	M+60
1	\$44,048	\$49,633	\$52,364	\$55,093	\$56,471	\$57,520
2	\$45,687	\$51,915	\$54,752	\$57,586	\$58,965	\$60,041
3	\$47,325	\$54,196	\$57,139	\$60,078	\$61,458	\$62,561
4	\$48,965	\$56,478	\$59,527	\$62,572	\$63,951	\$65,083
5	\$50,602	\$58,758	\$61,912	\$65,066	\$66,443	\$67,605
6	\$52,240	\$61,041	\$64,301	\$67,558	\$68,937	\$70,125
7	\$53,663	\$63,322	\$66,688	\$70,053	\$71,431	\$72,645
8	\$55,518	\$65,603	\$69,075	\$72,544	\$73,922	\$75,167
9	\$57,703	\$67,885	\$71,462	\$75,037	\$76,416	\$77,687
10	\$59,889	\$70,166	\$73,849	\$77,529	\$78,908	\$80,210
11	\$62,073	\$72,448	\$76,237	\$79,694	\$81,402	\$82,730
12	\$64,260	\$74,727	\$78,624	\$82,516	\$83,894	\$85,252
13	\$66,443	\$77,010	\$81,009	\$85,008	\$86,388	\$87,774
14	\$68,630	\$79,294	\$83,397	\$87,503	\$88,881	\$90,293
15	\$69,288	\$79,949	\$84,053	\$90,655	\$92,098	\$93,471

#### FY-18 SALARY SCHEDULE

2.25%

						PhD/EdD CAGS+30
						MM+30G
				CAGS	CAGS+15	MMG
		м		MM	MM+15	MM+30
Step	В	B+45	M+15	M+30	M+45	M+60
1	\$45,039	\$50,750	\$53,542	\$56,333	\$57,742	\$58,814
2	\$46,715	\$53,083	\$55,984	\$58,882	\$60,292	\$61,392
3	\$48,390	\$55,415	\$58,425	\$61,430	\$62,841	\$63,969
4	\$50,067	\$57,749	\$60,866	\$63,980	\$65,390	\$66,547
5	\$51,741	\$60,080	\$63,305	\$66,530	\$67,938	\$69,126
6	\$53,415	\$62,414	\$65,748	\$69,078	\$70,488	\$71,703
7	\$54,870	\$64,747	\$68,188	\$71,629	\$73,038	\$74,280
8	\$56,767	\$67,079	\$70,629	\$74,176	\$75,585	\$76,858
9	\$59,001	\$69,412	\$73,070	\$76,725	\$78,135	\$79,435
10	\$61,237	\$71,745	\$75,511	\$79,273	\$80,683	\$82,015
11	\$63,470	\$74,078	\$77,952	\$81,487	\$83,234	\$84,591
12	\$65,706	\$76,408	\$80,393	\$84,373	\$85,782	\$87,170
13	\$67,938	\$78,743	\$82,832	\$86,921	\$88,332	\$89,749
14	\$70,174	\$81,078	\$85,273	\$89,472	\$90,881	\$92,325
15	\$70,847	\$81,748	\$85,944	\$92,695	\$94,170	\$95,574

ocal Assessments Required to Fund FY-19 Budget	\$22,111,166
ess: State Aid & Other	(\$3,132,741
otal FY-19 Expense Budget	\$25,243,907
otal Funding: State Aid & Other	\$3,132,741
Sub-Total - Other Revenues/Funding	\$87,000
Use of Excess & Deficiency	\$0
Contribution to Stabilization	\$0
Medicaid Reimbursement	\$50,000
Other Miscellaneous	\$25,000
Bank Interest	\$12,000
Other Revenues	
Sub-Total - State Aid	\$3,045,741
(Less: Choice Sending Tuition)	(\$55,000
Transportation Aid	\$130,000
Chapter 70	\$2,970,741
State Aid	

2. Local Assessment Breakdown: Instructional & Non-Instructional Costs							
FY-19 Instructional Spending	\$15,442,753	61.17418%	1				
FY-19 Non-Instructional Spending Total FY-19 Budget: Instructional & Non-Instructional Spending	\$9,801,154 <b>\$25,243,907</b>	38.82582% 100.00000%	4				
Total F 1-19 Budget. Instructional & Non-Instructional Spending	\$25,245,907	100.00000%					
FY-19 Local Assessments (from Part 1, above)	\$22,111,166	% of Total					
Instructional Portion	\$13,526,325	61.17418%					
Non-Instructional Portion	\$8,584,842	38.82582%	4				
Total Operating Assessment: Instructional & Non-Instructional	\$22,111,166	100.00%	J				
3. Apportionment of Assessment by Category (per Regional Agreement)							
A. Instructional Portion							
25% Apportioned Based on Equalized Property Valuations (EQV)	\$3,381,581	25.00%					
75% Apportioned Based on Student Enrollment	\$10,144,744	75.00%	┦┍━━━━━				
Total Instructional Portion	\$13,526,325	100.00%				EQV & ENROLLMENT	
Augusto 50% Latest at time of 5% 47 to 5% 40 Dudgets						ty Valuations (EQV) By	
Average EQV: Latest at time of FY-17 to FY-19 Budgets Manchester	<b>#0.055.007.000</b>	74.58%	Manahastas	FY-17	FY-18	FY-19	Ave \$2.355.
Essex	\$2,355,237,233 \$802,652,600	74.58% 25.42%	Manchester Essex	\$2,276,185,500 \$766,992,800	\$2,394,763,100 \$820,482,500	\$2,394,763,100 \$820,482,500	\$2,300, \$802.6
Combined Average EQV, FY-17 to FY-19	\$3,157,889,833	100.00%	Total	*	\$820,482,500 \$3,215,245,600	\$820,482,500 \$3,215,245,600	\$802,0
Combined Average EQV, 11-17 to 11-19	φ3,137,009,033	100.00 %	Total	\$3,043,178,300	<b>\$3,213,243,000</b>	\$3,213,2 <del>4</del> 3,000	φ <b>3</b> ,137,
Manchester: EQV-Based Instructional Apportionment	\$2,522,072	74.58%	Source:	FY-2014 EQV	FY-2016 EQV	FY-2016 EQV	
Essex: EQV-Based Instructional Apportionment	\$859,509	25.42%	Published:	1/29/2015	1/23/2017	1/23/2017	
Combined: EQV-Based Instructional Assessment	\$3,381,581	100.00%	1				
Average Oct. 1 Enrollment: 2014-2016					Student Enro	ollment By Town	
Manchester	849	62.31%		Oct. 1, 2015	Oct. 1, 2016	Oct. 1, 2017	Ave
Essex	514	37.69%	Manchester	868	849	831	8
Total Average Enrollment 2014-2016	1,363	100.00%	Essex	527	502	512	5
	<b>A A A A A A A A A A</b>		Total	1,395	1,351	1,343	1,
Manchester: Enrollment-Based Instructional Apportionment Essex: Enrollment-Based Instructional Apportionment	\$6,321,547	62.31% 37.69%					
Combined: Enrollment-Based Instructional Assessment	\$3,823,196 <b>\$10,144,744</b>	100.00%	Apportionment E	ormula: Input Trends		T	
Combined. Enronment-Dased instructional Assessment	\$10,144,744	100.0078	Apportionment	mula. Input menus		1	Input Cor
				FY-17	FY-18	FY-19	Asse
B. Non-Instructional Portion							
25% Apportioned Based on Equalized Property Valuations (EQV)	\$2,146,210	25.00%	EQV	25% of Instructional & N	Von-Instructional Costs		
75% Apportioned Based on Town Populations	\$6,438,631	75.00%	Manchester	74.8%	74.5%	74.5%	
Total Non-Instructional Portion	\$8,584,842	100.00%	Essex	25.2%	25.5%	25.5%	E
			Total	100.0%	100.0%	100.0%	25
Average EQV: Latest at time of FY-17 to FY-19 Budgets			11				
Manchester	\$2,355,237,233	74.58%		75% of Instructional Cos			
Essex	\$802,652,600	25.42%	Manchester	62.2%	62.8%	61.9%	Stu
Combined Average EQV, FY-17 to FY-19	\$3,157,889,833	100.00%	Essex Total	37.8%	37.2%	38.1%	Enro
Manchester: EQV-Based Non-Instructional Apportionment	\$1,600,700	74.58%	i otal	100.0%	100.0%	100.0%	45
Essex: EQV-Based Non-Instructional Apportionment	\$545,510	25.42%	Population	75% of Non-Instructiona	al Costs		
Combined: EQV-Based Non-Instructional Apportionment	\$2,146,210	100.00%	Manchester	59.4%	59.4%	59.4%	То
	,, <b>.</b>		Essex	40.6%	40.6%	40.6%	Pop
Town Populations			Total	100.0%	100.0%	100.0%	29
Manchester Population 2010 U.S. Census	5,136	59.44%	11				
Essex Population 2010 U.S. Census	3,504	40.56%				All Factors Combined	10
Combined Town Populations	8,640	100.00%					
Manchester: Population-Based Non-Instructional Apportionment	\$3,827,409	59.44%					
Essex: Population-Based Non-Instructional Apportionment	\$2,611,223	40.56%					
Combined: Population-Based Non-Instructional Assessment	\$6,438,631	100.00%					

4. APPORTIONMENT SUMMARY	Manchester	Essex	Combined
Instructional: EQV-Based	\$2,522,072	\$859,509	\$3,381,581
Instructional: Enrollment-Based	\$6,321,547	\$3,823,196	\$10,144,744
Total Instructional Assessment	\$8,843,619	\$4,682,705	\$13,526,325
Non-Instructional: EQV-Based	\$1,600,700	\$545,510	\$2,146,210
Non-Instructional: Population-Based	\$3,827,409	\$2,611,223	\$6,438,631
Total Non-Instructional Assessment	\$5,428,109	\$3,156,733	\$8,584,842
Total FY-19 Assessment - Instructional & Non-Instructional	\$14,271,728	\$7,839,438	\$22,111,166
% of Total	64.55%	35.45%	100.00%

Town Assessment - Apportionment Formula (by Regional Agreement) To Be Certified by MERSD Treasurer in March 2018

Average \$2,355,237,233

\$802,652,600 \$3,157,889,833

Average 849 514 **1,363** 

Input Contribution to

Assessment

EQV

25.0%

Student Enrollment 45.9%

Town

Population

29.1%

100.0%